



City of Leesburg

Capital Improvement Plan

Fiscal Years 2003 — 2013

Adopted - March 10, 2003

CITY OF LEESBURG
CAPITAL IMPROVEMENT PLAN
FISCAL YEARS 2003-2013

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City of Leesburg Capital Improvement Plan 2003-2013

Executive Summary

This report provides a summary of staff recommendations for capital expenditures and funding sources for the next 10 years. This report proposes to construct capital projects of \$116 million in five years and \$200 million in 10 years.

Major projects that exceed \$1,000,000 are listed on page vii, and the major projects for fiscal year 2003-2004 are as follows:

Airport Fire Station

Modular FBO

Air Traffic Control Tower

Extension of Runway 13/31

Fiber Extension to Clermont

Electric Undergrounding

Fire Vehicle Acquisition

Redesign of Canal Street

Canal Street Plant Rehabilitation

Relocate Infrastructure along U.S. 441 – DOT has not submitted final plans, so budget amounts may need to be revised.

Based on current revenue projections, the City can afford approximately \$12.5 million in capital expenditures per year, \$64 million over five years or \$137 million over 10 years. These funds are comprised of depreciation reserves, impact fees, current revenue used for capital, customer contribution, stormwater fee and sales tax. This approach assumes a “pay as you go approach” for expenditures but is not feasible for large projects (in excess of \$3 million) or for newer and smaller utilities (i.e. communications, gas, stormwater).

This plan attempts to maximize the “pay as you go approach” while recognizing the benefit of financing expensive, long term capital improvements. While this plan proposes to construct \$200 million in capital improvements over 10 years, it only proposes to finance approximately 9% or \$18 million. The balance of funding is proposed to be funded through grants and utility transfers.

Every effort should be made to maximize the use of grants for general government capital projects and impact and user fees that recover 100% of the cost of growth in the utility funds. This will ensure equity to

current residences while insuring that new developments pay the cost of additional infrastructure.

Report Changes

This report represents several changes:

- 10-year planning instead of five. However, we are still only recommending that a five year capital plan be officially adopted.
- All vehicle expenses are identified as capital expenditures.
- Revenue sources are provided on the summary analysis to show a clear balance of expenditures to revenue sources.
- Future capital projects that are based on population projections (i.e. fire, police, library, recreation) are consistent with the population projections and goals adopted in the City’s comprehensive plan.
- Revenue projections are based on the prior five years’ trend and

projections defined in the recent utility rate study.

- For most capital projects, engineering and permitting is proposed in the first year and construction is proposed in the following year. This approach recognizes the reality of the governmental procurement process and increases the City’s ability to accurately estimate construction cost. Additionally, this will allow staff time to pursue grant opportunities to assist in funding the cost of the capital expenditures.
- Large capital projections in utility funds are specifically identified and are separated from the normal capital purchases necessary for the operation of the utility.
- Depreciation funding will not be built up over the next five years for the wastewater system, as the City will utilize current revenue to make plant improvements in addition to the existing depreciation funds in order to minimize debt obligations.

Recommendations

The following recommendations should be implemented during Fiscal Year 2003-2004 or sooner:

- Conduct a study of planning and building fees to ensure proper recovery of operating and capital costs.
- Increase Stormwater Fee from \$3 to \$6 per house. Currently \$25 million in stormwater improvements will take approximately 100 years to complete at our current funding level. Increasing our fee will allow the City to complete the projects in approximately 30 years.
- Conduct impact fee studies for library, roads and parks. The City's current park system meets the community's current needs, but as the City grows there will be an increased demand on the system. Impact fees will allow the City to pay for park and library improvements as they are needed and as growth occurs. Impact fees for additional areas such as streets, fire and police are also needed to ensure that growth pays its appropriate cost for additional infrastructure required by new development.
- Analyze the potential of bonding all of the sales tax funds to ensure that the State does not recapture tax for state needs. These funds should be used as a revenue pledge to construct large capital projects. A maximum of \$11.5 million in debt would obligate \$1 million of local option sales tax to pay debt and reduce the amount available for other capital expenditures.
- Utilize GIS to catalog all infrastructure in order to better define infrastructure replacement needs.
- costs and utility and tax revenues. When utility line extensions are proposed they are normally required to provide a pay back within 7 years.
- Utility Fund transfers for operating expenses will remain constant at 8% per year over the 10 year planning period. The current transfer policy establishes a maximum of 10%, but will have to be modified to something greater to facilitate this capital plan.
- Use of current revenue within each fund for capital expenditures will remain constant at 8% per year over the 10 year planning period. Historically, this amount has ranged from 3% to 8%. However, this may not be an accurate representation, as more capital items are now being shown in the Capital Improvement Plan.
- General fund capital projects are financed as a "pay as you go approach" while utility infrastructure projects in excess of \$3 million are proposed to be financed.
- Water and Wastewater revenues and impact fees collected will be consistent with the rate study conducted by Public Resource Management Group, Inc.
- No revenue from the Pruitt property is assumed to be received during this 10 year planning study.
- Recurring capital expenses are estimated to increase 3% annually and utility customers are estimated to increase 5% annually. Historically, the City has utilized a 3% growth rate.
- The plan assumes that once the new Library is constructed, the current library structure can be used for Community Development to consolidate this department and to provide one stop permitting.

Assumptions

Additional assumptions should be considered when reviewing this plan, which include the following:

- Population and capital improvement projections do not anticipate an immediate build out of the recently annexed property at CR 470. As a result, the majority of the infrastructure cost, revenue and impact fees associated with large undeveloped tracts of land are not considered in this analysis. As large tracts of land take time to permit and develop, the City will have two to three years warning in order to revise this plan and incorporate both the infrastructure

Future Consideration

The following concepts should be studied further to address capital needs of the City:

- Leasing versus purchasing of difficult/costly to maintain capital items or to level the financial impact of capital expenditures.
- Maximize the current competitive construction environment and low financing cost to expedite capital projects resulting in cost savings.

- Utilize excess reserves as an inter-fund loan pool to expedite capital construction while minimizing financing fees and interest. This would help the lower income generating utilities to address capital needs in a cost effective manner (i.e. communication and solid waste)
- Challenge each department to define grant fund opportunities at least two years before a capital project is proposed.
- Create a maximum utility reserve formula for each utility. Excess reserve capacity should be utilized to either complete capital projects ahead of schedule; serve to finance other capital projects; pay down debt; or reduce rates and fees.

Individual Department Comments

The following comments are intended to support and explain the proposed capital improvement expenditures for each department or fund.

Airport

The capital projects for this department are provided in detail. 77% of the projects will be funded from grant revenues. If those revenues are not available at the time a project is scheduled, the project will have to

be delayed until another funding source is identified.

Communication

Fiber projects have been reduced to reflect the realization that large projects must be sufficiently analyzed, planned and budgeted. Valuable projects will be considered during budget years for mid year adjustments. Previously, annual fiber projects were estimated at approximately \$1 million per year and are currently shown at \$300,000 per year.

Community Development

In consultation with fleet maintenance, the replacement schedule has changed relative to timing and types of some vehicles. Some of the equipment is noted as lease because the option will be pursued. If leasing the equipment is more cost effective, the lease payments will be included in the operating budget and will be deleted from this plan. Specifics are described below.

Fiscal Year 2003 – 2004

HP 5000 plotter (lease) (\$15,000) This plotter will replace the current 650 and 750 plotters.

Fiscal Year 2005 - 2006

Replace copy machine (lease) (\$12,500)

Replace Dodge Ram - surveying staff (\$33,000). The condition of the vehicle will

be evaluated during the preparation of the budget and replacement may be delayed.

Fiscal Year 2006 - 2007

Replace vehicle #18 (\$28,000)

Fiscal Year 2007 - 2008

If the Library moves to their new building in fiscal year 2007-2008, the Community Development Department anticipates occupying the “old” Library building. Renovations are estimated to be \$350,000. If other departments occupy the “old” Library, they would pay their pro rata share of the renovation expenses.

Replace surveying equipment (lease) (\$125,000)

Electric

Capital projects in the previous 5-year CIP were identified by project type making it difficult to define specific large electric projects. These projects are now listed in separate lines.

Lighting projects are divided between minor and major projects. There is an assumption that small lighting projects will cost approximately \$100,000 per year and a single annual lighting project will cost more than \$100,000. However, as major roadway projects continue to be developed, this number may need to be adjusted to reflect actual project scope.

Fiscal Year 2003 – 2004

Transformers

This is the 3rd year of our forty year plan to change out all transformers at a rate of 8075 total kva per year to reach this goal. This budget also includes new transformers to meet the needs of new customers and subdivisions. This year more pad mounted transformers will be installed during the implementation of the underground conversion plan. This will reduce the number of overhead transformers ordered.

Distribution Lines

This is the 3rd year in replacing old deteriorating underground conductor that is failing at the rate of 33 times per year. The proposed projects list includes the amount of underground wire that will be replaced with ethylene propylene rubber (EPR):

- Lakeside Village - 8,124’
- Leesburg Mobile City - 1,653’
- Summit Square - 2,450’
- Arboremere - 3,256’
- Silver Ridge - 3,876’
- BentBough - 2,252’
- Lakeside Terrace - 7,187’
- Birchwood - 2,441’
- Lake Griffin Harbor
- Palmora Park
- Cypress Creek

This budget includes funds to cover the cost of the underground services to new customers and the cost of new and replacement underground switchgear. The electric system contains 14,388 poles and plans to change out 500 poles per year at a cost of \$333,250 to keep up with depreciation of the pole infrastructure. The remaining funds are for daily maintenance and replacements in the electric system (i.e. outages, storm damage, poles hit by cars).

Lighting

It is our goal to install three-hundred new rental and street lights per year and also (3) new parking lot lighting projects. Additionally, the City will be completing the Hwy 441 FDOT project and Turnpike Exchange lighting project.

Subdivision

The budget proposes to provide electric service to five new subdivisions or phases within developments.

Fiscal Year 2004 – 2005

Distribution Lines

This is the 4th year in replacing old deteriorating underground conductor that is failing at the rate of 33 times per year. The proposed projects list includes the amount of underground wire that will be replaced with EPR:

- Blueberry Hill - 2,500'
- Rear lot line Silver Lake - 6,550' replace overhead with underground
- Silver Lake Springs - 2,385'
- Silver Lake Cut Off - 680'
- The Fernery - 1,500'
- Pulp Mill - 2,877'
- Chesterbrook - 2,330'
- Magda Estates - 6,211'
- Behind Silver Lake toward the College and toward the Country Club - 3,990'
- Pepper Tree Apartments - 4,140'
- Lakewood Villas - 900'
- Woody Court - 950'
- Tropic Circle – 1,400'
- Lake Street-Fruitland Park - 500'
- Kristen Subdivision - 700'
- Montclair Village – 4,110'

Reconductoring

The proposed projects list includes the amount of copper conductor that will be replaced with aluminum conductor:

- Pine Ridge Dairy Rd. - 12,155'
- Shademoor Area - 3,660'
- Pringle Avenue - 1,991'
- 466A from Spring Lake Road - 4,850'
- Leesburg Boulevard area - 6,750'

- Poinsettia to College Avenue - 14,067'

Fiscal Year 2005 - 2006

Underground

The proposed projects list includes the amount of underground wire that will be replaced with EPR:

- Century Estates - 2,200'
- Pennbrooke old section - 3,600'
- Sparks Village area - 5,100'
- Hutchinson Boulevard off Center Street - 3,200'
- The Meadows
- Valencia Terrace

Underground Conversion Plan

- Loves Point Area
- Penn Street, Pamela Street, Williams Street., Susan Street
- Woodland Boulevard., Talley Box and Plant Entrance
- Carver Heights Area

Reconductoring

The proposed projects list includes the amount of copper conductor that will be replaced with aluminum conductor:

- Register Road area and Cooke Street, Spring Lake Road to the end of the line
- Fruitland Park area south of Miller Street, east of Dixie Avenue. - 38,000'

Fiscal Year 2006 - 2007

Reconductoring

The proposed projects list includes the amount of copper conductor that will be replaced with aluminum conductor:

- S. Whitney Road
- N. Whitney Road and Lewis Road back to the Substation
- Jones Road Area - 7,700'

Distribution Lines

The proposed projects list includes the amount of underground wire that will be replaced with EPR:

- Little Turtle Area - 6,070'
- Pepper Ridge Area - 4,000'
- Emerald Green - 1,300'
- Silver Court - 300'
- Gibson Terrace and house to the North – 1,250'
- Hilltop Drive area - 3,000'
- Villa Mission - 900'
- Spanish Oaks Apartments – 1,200'

- Corley Island MHP - 3,830'
- Royal Oaks Estates - 2,720'
- Oak Terrace Drive Apartments - 2,500'

Underground Conversion Plan

- Area bound by South Street, 14th Street, Lone Oak Drive
- Main Street excluding Main Street from Truett Street to 14th Street south of Center Street including all of High Street

Fiscal Year 2007 - 2008

Underground Conversion Plan

- West side of Lone Oak Drive to Westside Drive up to Debra Avenue

Fiscal Year 2008 - 2009

Underground Conversion Plan

- Palm Street and Marietta over to 12th St. north to Magnolia and east to Canal Street

Gas

Fiscal Year 2003 - 2004

Replace vehicle #510, which currently has 80,000 miles. Add one trencher for existing

third distribution crew and one air compressor.

Fiscal Year 2004 - 2005

Add vehicle for one new Service Technician and one distribution crew. Possibly replace two other vehicles.

Fiscal Year 2005 - 2006

Add one trencher for crew added in fiscal year 2004-2005. Possibly replace three service vehicles.

Fiscal Year 2006- 2007

Possibly replace one distribution truck and one service vehicle.

Finance

The meter reading division of this department has 7 vehicles and customer service has 2 that are driven approximately 9,000 miles annually. The plan includes replacement every 10 years at a cost of \$20,000. Governmental revenue, which is part of the utility operating reimbursement (cost allocation), is the funding source.

Fire

The following projections are based upon both the historical and projected growth of the City of Leesburg. Currently, the City has two developed areas that are farther than five miles from active City fire stations. The first area, the Airport and the U.S. 441 annexation will be served from a temporary

location as of December 31, 2002. The second area which includes Legacy, the U.S. 27 and Route 48 / 470 area will be served from the Okahumpka Fire Station that is scheduled to be purchased from Lake County. This plan includes the acquisition of equipment and facilities for this expanded service.

Fire apparatus life will be projected according to NFPA and ISO guidelines. Lightweight vehicles will be used in a primary response assignment for five years and then reassigned to a service or utility use for five years for a total service life of ten years.

This document will be coordinated with the Fire Department's Strategic Plan, which is still in its developmental stages. The Strategic Plan will be revisited annually. The revision process will serve to fine tune the budget to reflect actual needs and the economy.

It is the intent of the fire department and administration to take maximum advantage of grant funding and identify potential revenue streams associated with fees for service and other charges for extraordinary services provided by the department.

Fiscal Year 2003 - 2004

75 foot Quint (pumper-ladder) fire apparatus (\$525,000)

ARFF, Airport fire rescue vehicle (\$550,000)

Lightweight command vehicle - Fire Chief (\$25,000)

SCBA Upgrades (\$90,000)

Thermal imaging cameras (3) one for each engine (\$36,000)

Station 3 Airport - construction (\$750,000)

ALS equipment for Engine 3 (\$25,000)

Note: Partial funding of the ARFF station and associated equipment is being provided by FDOT grant (\$1,347,000).

Fiscal Year 2004 - 2005

Replace heavy command vehicle -Battalion Chief (\$35,000)

Re-chassis SERT truck (\$75,000)

Fire education robot (\$11,000)

Land acquisition - new fire headquarters (\$300,000)

ALS equipment - Engine 4 (\$25,000)

Extrication tools - Engine 4 (\$30,000)

Thermal imaging camera, Engine 4 (\$12,000)

Environmental Analysis & Site Planning - new fire headquarters (\$50,000)

Fiscal Year 2005 – 2006

100 foot Ladder Tower apparatus (replace Tower-1) (\$700,000)

Equipment - ladder tower (\$80,000)

Ventilation system for the tower bay (movable) (\$20,000)

Fiscal Year 2006– 2007

Replace fire pumper apparatus (\$300,000).

New fire headquarters (\$2,500,000)

Lightweight command vehicle - Deputy Chief (\$27,000)

Fiscal Year 2007– 2008

Replace Fire Marshal vehicle (\$24,000)

Replace ALS equipment (\$25,000)

Fire prevention/education trailer (\$60,000)

Fire Pumper apparatus - Engine 5 (\$300,000)

ALS and extrication equipment - Engine 5 (\$25,000)

Thermal imaging camera - Engine 5 (\$12,000)

Fiscal Year 2008– 2009

Replace pumper (\$300,000)

Lightweight command vehicle - Fire Chief (\$27,000). Reassign current chief's vehicle to training officer.

Fiscal Year 2009– 2010

Heavy command vehicle - Battalion Chief (\$37,000)

Fiscal Year 2010– 2011

Breathing apparatus (\$40,000)

Fiscal Year 2011– 2012

Replace lightweight command vehicle (\$28,000).

Fiscal Year 2012– 2013

Replace Fire Marshal vehicle (\$27,000)

Replace fire pumper (\$350,000)

Police

The construction of the new Police Station should be substantially complete by September 30, 2003. During fiscal year 2003-2004, the police department plans to purchase the final parcel of land on the block with the police station (\$55,000). The plan also includes the final amount of vehicles necessary to complete the take home vehicle program. The following year will begin the cycle for vehicle replacement. In fiscal year 2004-2005, the department will begin the cycle for vehicle replacement.

Public Works

Once a detailed road analysis is completed, it will be necessary to budget funds for roadway resurfacing in future years.

The plan includes \$50,000 per year for the 6-year sidewalk program and \$50,000 for other sidewalk improvements.

Recreation

All projects are individually identified except vehicles. The following vehicles need to be replaced and there are no replacements available from other departments.

Fiscal Year 2003– 2004

80 MF-245 tractor (\$27,000)

85 Dodge ½ ton pickup (\$13,000)

86 Chevy ½ ton pickup (\$13,000)

89 Chevy ¾ ton pickup 4x4 (\$25,000)

In addition to the replacement vehicles, a new van, E-Series, E-350, EX.XL (\$25,000) is included for recreational program transportation.

Vehicle needs for future years have been established, but a detailed analysis of vehicles that may become available from other departments has not been completed. As a result, future vehicle replacement cost has been estimated at approximately ½ of the cost of full replacement.

Management Information Systems

The MIS department capital expenditures have historically not been identified in the capital plan. The plan includes a plan to establish a complete mirror of our City Hall data center at the Municipal Operation Center. It also includes plans to continue to interface all software, including GIS, with the HTE system. Other capital items are for hardware necessary to maintain the level of service through data communications.

Solid Waste

These vehicles have not been included in the 5-year capital improvement plan. With this plan, the department will be able to utilize a long term replacement policy to spread the capital expenditure over several years instead of making 3 or 4 periodic major purchases. Although not specifically identified by year, funds are available within the fund.

Stormwater

The total estimated cost of each improvement exceeds current resources; therefore not all of the proposed expenditures are reflected in the plan. Projects may be completed in a sooner if property is acquired by donation or other funding sources are secured.

CITY OF LEESBURG
CAPITAL IMPROVEMENT PLAN

MAJOR PROJECT LIST
(Items over \$1 million)

Fiscal Year 2003-2004	Fiscal Year 2004-2005	Fiscal Year 2005-2006	Fiscal Year 2006-2007	Fiscal Year 2007-2008	Fiscal Year 2008-2009	Fiscal Year 2009-2010	Fiscal Year 2010-2011	Fiscal Year 2011-2012	Fiscal Year 2012-2013
Electric Undergrounding (1)	Electric Undergrounding (1)	Electric Undergrounding (1)	Electric Undergrounding (1)	Electric Undergrounding (1)	Electric Undergrounding (1)	Electric Undergrounding (1)	Electric Undergrounding (1)	Electric Undergrounding (1)	Electric Undergrounding (1)
<i>Airport Fire Station (2)</i>	<i>Extend Runway 13/31 (5)</i>	<i>Overlay taxiways & Runway 3/21 (1)</i>	<i>Airport Land/Building Acquisition (1)</i>	<i>Roadway to Southside of Airport (1)</i>		<i>Airport Terminal Building (2)</i>	Lake Bentley Basin (1)	<i>Extend Runway 03/21 (3)</i>	Marina Slip Expansion (1)
<i>Air Traffic Control Tower (1)</i>	Library (5)	Canal Street Sewer Plant Rehab (3)	Canal Street Sewer Plant Rehab (2)	Aquatic Center (2)		Community Building Renovation (1)	Sewer Plant Repairs (1)	Sewer Plant Repairs (1)	Sewer Plant Repairs (1)
Fiber Installation to LSCC/Clermont (1)	Public Works Facility (2)		Sewer Line Rehabilitation (2)			Whispering Pines Stormwater Basin (1)			
Fire Vehicles (1)	Canal Street Sewer Plant Rehab (1)								

Note: Most airport projects (as shown in italic) are at least 80% funded with grants. Highlighted projects are funded through enterprise funds.

SUMMARY OF CAPITAL IMPROVEMENT PLAN
FISCAL YEARS 2003 - 2013
BY FUND/DEPARTMENT

<u>Expenditures by Fund</u>	<u>Fiscal Year 2002-03</u>	<u>Fiscal Year 2003-04</u>	<u>Fiscal Year 2004-05</u>	<u>Fiscal Year 2005-06</u>	<u>Fiscal Year 2006-07</u>	<u>Fiscal Year 2007-08</u>	<u>Fiscal Year 2008-09</u>	<u>Fiscal Year 2009-10</u>	<u>Fiscal Year 2010-11</u>	<u>Fiscal Year 2011-12</u>	<u>Fiscal Year 2012-13</u>	<u>Five Year Total</u>	<u>Ten Year Total</u>
Stormwater	651,000	300,000	450,000	250,000	0	0	336,000	1,400,000	1,400,000	0	0	1,000,000	4,136,000
Capital Projects	14,579,257	10,115,500	10,547,400	11,431,470	7,750,744	6,366,331	2,666,603	5,229,333	2,476,699	4,150,784	2,712,273	46,211,445	63,447,137
Electric	6,414,704	5,272,430	5,406,488	5,530,297	5,658,843	4,989,285	5,178,749	5,777,687	5,986,571	6,205,899	6,436,194	26,857,342	56,442,443
Gas	1,330,823	670,000	670,000	670,000	670,000	670,000	670,000	670,000	670,000	670,000	670,000	3,350,000	6,700,000
Water	3,269,484	3,860,806	1,618,346	2,836,013	3,363,813	1,227,666	1,264,612	1,296,612	1,327,157	1,358,157	1,388,157	12,906,644	19,541,338
Wastewater	7,595,576	3,013,000	4,580,000	4,480,000	3,115,000	1,961,000	2,216,000	2,471,000	2,726,000	2,981,000	3,208,200	17,149,000	30,751,200
Communications	934,599	1,210,000	360,000	310,000	310,500	311,025	311,576	312,155	312,763	313,401	314,071	2,501,525	4,065,491
Solid Waste	0	286,000	500,000	345,000	333,000	280,000	11,500	416,000	511,000	199,000	263,000	1,744,000	3,144,500
Total All Funds	34,775,443	24,727,736	24,132,234	25,852,780	21,201,900	15,805,306	12,655,040	17,572,787	15,410,189	15,878,241	14,991,895	111,719,956	188,228,108

Department

Stormwater	651,000	300,000	450,000	250,000	0	0	336,000	1,400,000	1,400,000	0	0	1,000,000	4,136,000
Airport	2,743,632	4,350,000	6,375,000	2,400,000	2,600,000	1,200,000	875,000	3,200,000	300,000	2,700,000	0	16,925,000	24,000,000
Police	5,900,085	393,000	331,400	345,470	365,244	380,756	402,044	419,146	442,103	460,958	485,756	1,815,870	4,025,877
Fire	509,840	2,161,000	538,000	1,000,000	2,827,000	481,000	327,000	37,000	40,000	28,000	377,000	7,007,000	7,816,000
Public Works	2,040,000	1,730,000	2,140,000	1,990,500	1,080,500	2,215,175	412,559	428,187	444,596	461,826	508,917	9,156,175	11,412,260
Library	385,000	750,000	0	5,000,000	300,000	0	0	0	0	0	0	6,050,000	6,050,000
Recreation	2,750,700	635,000	1,125,000	650,000	550,000	1,600,000	650,000	1,145,000	1,250,000	500,000	1,300,000	4,560,000	9,405,000
Electric	6,414,704	5,272,430	5,406,488	5,530,297	5,658,843	4,989,285	5,178,749	5,777,687	5,986,571	6,205,899	6,436,194	26,857,342	56,442,443
Gas	1,330,823	670,000	670,000	670,000	670,000	670,000	670,000	670,000	670,000	670,000	670,000	3,350,000	6,700,000
Water	3,269,484	3,860,806	1,618,346	2,836,013	3,363,813	1,227,666	1,264,612	1,296,612	1,327,157	1,358,157	1,388,157	12,906,644	19,541,338
Wastewater	7,595,576	3,013,000	4,580,000	4,480,000	3,115,000	1,961,000	2,216,000	2,471,000	2,726,000	2,981,000	3,208,200	17,149,000	30,751,200
Communications	934,599	1,210,000	360,000	310,000	310,500	311,025	311,576	312,155	312,763	313,401	314,071	2,501,525	4,065,491
Community Dev.	0	96,500	38,000	45,500	28,000	489,400	0	0	0	0	40,600	697,400	738,000
Solid Waste	0	286,000	500,000	345,000	333,000	280,000	11,500	416,000	511,000	199,000	263,000	1,744,000	3,144,500
Reserves	250,000											0	0
Total All Departments	34,775,443	24,727,736	24,132,234	25,852,780	21,201,900	15,805,306	12,655,040	17,572,787	15,410,189	15,878,241	14,991,895	111,719,956	188,228,108

Funding Source

Governmental Revenue	0	875,000	508,000	486,000	410,500	831,400	461,200	1,100,700	345,900	326,000	487,600	3,110,900	5,832,300
Utility Revenue	6,436,839	4,715,064	4,052,083	5,587,230	4,202,510	4,414,945	4,481,194	4,547,444	4,613,693	4,679,942	4,746,191	22,971,832	46,040,295
Sales Tax	3,450,542	1,442,000	1,313,900	1,460,470	1,560,244	1,620,756	1,698,103	1,706,146	1,792,103	1,828,958	1,862,756	7,397,370	16,285,436
Customer Contribution	319,104	355,979	322,587	361,195	379,803	391,309	410,704	430,098	449,493	468,887	488,282	1,810,874	4,058,338
Depreciation	6,495,278	6,140,028	3,731,164	4,353,907	4,276,650	5,432,387	5,580,410	5,728,432	5,876,455	6,276,051	6,478,031	23,934,136	53,873,515
Fees	1,657,433	1,377,700	2,002,000	1,670,000	2,250,000	1,018,096	1,384,639	2,480,098	2,512,501	1,145,876	1,180,252	8,317,796	17,021,161
Federal Grant	1,614,657	250,000	4,875,000	990,000	0	60,000	0	0	0	0	0	6,175,000	6,175,000
State Grant	1,523,434	3,422,500	1,717,500	2,745,000	1,845,000	1,160,000	680,000	1,720,000	240,000	2,160,000	0	10,890,000	15,690,000
Other Grant	506,000	400,000	150,000	25,000	0	150,000	0	200,000	0	0	0	725,000	925,000
Debt Proceeds	9,075,784	2,719,513	5,338,488	7,533,764	2,452,539	0	0	0	0	0	0	18,044,304	18,044,304
Utility Transfer	3,396,372	3,970,000	515,000	1,170,000	4,400,500	3,011,675	326,000	948,187	569,596	261,826	954,917	13,067,175	16,127,701
Other (specify)	50,000	0	129,351	0	0	0	0	0	62,789	0	0	129,351	192,140
Reserves	250,000												
Total Funding Sources	34,775,443	25,667,784	24,655,073	26,382,566	21,777,746	18,090,568	15,022,249	18,861,105	16,462,529	17,147,540	16,198,029	116,573,738	200,265,191

Balance	0	940,048	522,839	529,787	575,847	2,285,261	2,367,209	1,288,318	1,052,340	1,269,299	1,206,134	4,853,782	12,037,082
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Utility Transfer %		8%	1%	2%	8%	5%	1%	2%	1%	0%	2%		
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CITY OF LEESBURG
CAPITAL IMPROVEMENT PLAN
FISCAL YEARS 2003 - 2013

Fund: Communication

<u>Project Description</u>	<u>Fiscal Year 2002-03</u>	<u>Fiscal Year 2003-04</u>	<u>Fiscal Year 2004-05</u>	<u>Fiscal Year 2005-06</u>	<u>Fiscal Year 2006-07</u>	<u>Fiscal Year 2007-08</u>	<u>Fiscal Year 2008-09</u>	<u>Fiscal Year 2009-10</u>	<u>Fiscal Year 2010-11</u>	<u>Fiscal Year 2011-12</u>	<u>Fiscal Year 2012-13</u>	<u>Five Year Total</u>	<u>Ten Year Total</u>
Line extension - Estimated	325,386		300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	1,200,000	2,700,000
Line extension - LSCC/Clermont		1,100,000										1,100,000	1,100,000
Line extension - interdepartmental	565,713	100,000										100,000	100,000
Other equipment	43,500	10,000	60,000	10,000	10,500	11,025	11,576	12,155	12,763	13,401	14,071	101,525	165,491
Fund Total	934,599	1,210,000	360,000	310,000	310,500	311,025	311,576	312,155	312,763	313,401	314,071	2,501,525	4,065,491

Funding Source

Utility Revenue	43,500	26,519	30,391	34,263	38,135	42,007	45,879	49,751	53,623	57,495	61,367	171,313	439,429
Sales Tax												0	0
Customer Contribution												0	0
Depreciation		186,268	214,121	241,974	269,826	297,679	325,531	353,384	381,236	409,089	436,941	1,209,868	3,116,049
Stormwater Fees												0	0
Federal Grant												0	0
State Grant												0	0
County Grant												0	0
Debt Proceeds	891,099	997,213	115,488	33,764	2,539							1,149,004	1,149,004
Utility Transfer												0	0
Other (specify)												0	0
Total Funding Sources	934,599	1,210,000	360,000	310,000	310,500	339,685	371,410	403,135	434,859	466,584	498,309	2,530,185	4,704,482
Balance	0	0	0	0	0	28,660	59,834	90,980	122,097	153,183	184,238	28,660	638,991

CITY OF LEESBURG
CAPITAL IMPROVEMENT PLAN
FISCAL YEARS 2003 - 2013

Fund: Electric

<u>Project Description</u>	<u>Fiscal Year 2002-03</u>	<u>Fiscal Year 2003-04</u>	<u>Fiscal Year 2004-05</u>	<u>Fiscal Year 2005-06</u>	<u>Fiscal Year 2006-07</u>	<u>Fiscal Year 2007-08</u>	<u>Fiscal Year 2008-09</u>	<u>Fiscal Year 2009-10</u>	<u>Fiscal Year 2010-11</u>	<u>Fiscal Year 2011-12</u>	<u>Fiscal Year 2012-13</u>	<u>Five Year Total</u>	<u>Ten Year Total</u>
Electric Undergrounding		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000	10,000,000
Lighting Project - U.S. 441 Phase I		200,000										200,000	200,000
Lighting Project - U.S. 441 Phase II			400,000									400,000	400,000
Lighting Project - Turnpike		100,000	100,000									200,000	200,000
Lighting Project - Main St. Phase I						400,000						0	400,000
Lighting Project - Main St. Phase II								400,000				0	400,000
Lighting Project - Main St. Phase III										400,000		0	400,000
Lighting Project - Main St. Phase IV											400,000	0	400,000
Substation												0	0
	1	500,000										500,000	500,000
	2		500,000									500,000	500,000
	3			800,000								800,000	800,000
	4				850,000							850,000	850,000
Meters	249,811	253,000	265,650	278,933	292,879	307,523	322,899	339,044	355,996	373,796	392,486	1,397,985	3,182,207
Transformers	841,442	707,595	742,975	780,123	819,130	860,086	903,090	948,245	995,657	1,045,440	1,097,712	3,909,909	8,900,054
Capacitors	35,719	0	0	0	0	0	0	0	0	0	0	0	0
Distribution lines	1,475,537	1,048,702	866,574	968,387	918,837	964,779	1,013,018	1,063,669	1,116,852	1,172,695	1,231,330	4,767,278	10,364,842
Sectionalizing equipment	179,062	183,986	193,185	202,845	212,987	223,636	234,818	246,559	258,887	271,831	285,423	1,016,639	2,314,156
Lights	2,113,682	100,000	100,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	800,000	1,800,000
Vehicles and equipment	393,000	250,000	262,500	275,625	289,406	303,877	319,070	335,024	351,775	369,364	387,832	1,381,408	3,144,473
Other equipment	112,690	74,500	78,225	82,136	86,243	90,555	95,083	99,837	104,829	110,070	115,574	411,660	937,053
Subdivisions	291,324	275,000	288,750	303,188	318,347	334,264	350,977	368,526	386,953	406,300	426,615	1,519,549	3,458,920
Reconductoring	457,590	476,030	499,832	524,823	551,064	578,617	607,548	637,926	669,822	703,313	738,479	2,630,366	5,987,454
General Substation Repairs	160,339	63,617	66,798	70,138	73,645	77,327	81,193	85,253	89,516	93,991	98,691	351,524	800,168
Structures	104,508	40,000	42,000	44,100	46,305	48,620	51,051	53,604	56,284	59,098	62,053	221,025	503,116
Fund Total	6,414,704	5,272,430	5,406,488	5,530,297	5,658,843	4,989,285	5,178,749	5,777,687	5,986,571	6,205,899	6,436,194	26,857,342	56,442,443
Funding Source													
Utility Revenue	2,793,688	2,788,296	2,833,246	2,878,196	2,923,146	2,968,096	3,013,046	3,057,996	3,102,946	3,147,896	3,192,846	14,390,980	29,905,709
Sales Tax												0	0
Customer Contribution	168,934	208,979	222,587	236,195	249,803	263,411	277,019	290,627	304,235	317,843	331,450	1,180,976	2,702,149
Depreciation	3,452,082	2,275,154	2,350,655	2,426,156	2,501,656	2,577,157	2,652,657	2,728,158	2,803,658	2,879,159	2,954,660	12,130,778	26,149,070
Impact Fees												0	0
Federal Grant												0	0
State Grant												0	0
County Grant												0	0
Debt Proceeds												0	0
Utility Transfer												0	0
Other (specify)												0	0
Total Funding Sources	6,414,704	5,272,430	5,406,488	5,540,547	5,674,605	5,808,664	5,942,722	6,076,781	6,210,839	6,344,897	6,478,956	27,702,734	58,756,929
Balance	0	0	0	10,250	15,763	819,379	763,973	299,094	224,268	138,998	42,762	845,391	2,314,486

CITY OF LEESBURG
CAPITAL IMPROVEMENT PLAN
FISCAL YEARS 2003 - 2013

Fund: Gas

<u>Project Description</u>	<u>Fiscal Year</u> <u>2002-03</u>	<u>Fiscal Year</u> <u>2003-04</u>	<u>Fiscal Year</u> <u>2004-05</u>	<u>Fiscal Year</u> <u>2005-06</u>	<u>Fiscal Year</u> <u>2006-07</u>	<u>Fiscal Year</u> <u>2007-08</u>	<u>Fiscal Year</u> <u>2008-09</u>	<u>Fiscal Year</u> <u>2009-10</u>	<u>Fiscal Year</u> <u>2010-11</u>	<u>Fiscal Year</u> <u>2011-12</u>	<u>Fiscal Year</u> <u>2012-13</u>	<u>Five Year</u> <u>Total</u>	<u>Ten Year</u> <u>Total</u>
Meters	60,846	68,000	68,000	68,000	68,000	68,000	68,000	68,000	68,000	68,000	68,000	340,000	680,000
Mains	794,549	345,000	345,000	345,000	345,000	345,000	345,000	345,000	345,000	345,000	345,000	1,725,000	3,450,000
Other equipment	35,348	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	100,000	200,000
Vehicles and equipment	6,400	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	650,000	1,300,000
Gate stations	42,503	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	25,000	50,000
General plant	124,521	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	25,000	50,000
Regulators	38,799	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	210,000	420,000
Farm taps/industrial	12,985	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	25,000	50,000
Services	214,872	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	250,000	500,000
Fund Total	1,330,823	670,000	3,350,000	6,700,000									

Funding Source

Utility Revenue	1,064,909	424,649	408,766	392,883	376,999	361,116	345,233	329,349	313,466	297,583	281,700	1,964,413	3,531,744
Sales Tax												0	0
Customer Contribution												0	0
Depreciation	265,914	291,070	302,074	313,078	324,082	335,086	346,090	357,094	368,098	379,102	390,106	1,565,388	3,405,878
Impact Fees												0	0
Federal Grant												0	0
State Grant												0	0
County Grant												0	0
Debt Proceeds												0	0
Utility Transfer												0	0
Other (specify)												0	0
Total Funding Sources	1,330,823	715,719	710,839	705,960	701,081	696,202	691,323	686,443	681,564	676,685	671,806	3,529,801	6,937,622
Balance	0	45,719	40,839	35,960	31,081	26,202	21,323	16,443	11,564	6,685	1,806	179,801	237,622

CITY OF LEESBURG
CAPITAL IMPROVEMENT PLAN
FISCAL YEARS 2003 - 2013

Fund: Solid Waste

<u>Project Description</u>	<u>Fiscal Year 2002-03</u>	<u>Fiscal Year 2003-04</u>	<u>Fiscal Year 2004-05</u>	<u>Fiscal Year 2005-06</u>	<u>Fiscal Year 2006-07</u>	<u>Fiscal Year 2007-08</u>	<u>Fiscal Year 2008-09</u>	<u>Fiscal Year 2009-10</u>	<u>Fiscal Year 2010-11</u>	<u>Fiscal Year 2011-12</u>	<u>Fiscal Year 2012-13</u>	<u>Five Year Total</u>	<u>Ten Year Total</u>
Vehicles		286,000	500,000	345,000	333,000	280,000	11,500	416,000	511,000	199,000	263,000	1,744,000	3,144,500
Fund Total	0	286,000	500,000	345,000	333,000	280,000	11,500	416,000	511,000	199,000	263,000	1,744,000	3,144,500

Funding Source

Utility Revenue		211,794	216,335	220,876	225,417	229,958	234,498	239,039	243,580	248,121	252,662	1,104,379	2,322,279
Sales Tax												0	0
Customer Contribution												0	0
Depreciation		144,536	154,314	162,700	171,086	179,473	187,859	196,245	204,631	213,018	221,404	812,109	1,835,266
Impact Fees												0	0
Federal Grant												0	0
State Grant												0	0
Other Grant												0	0
Debt Proceeds												0	0
Utility Transfer												0	0
Other (Reserves)			129,351						62,789			129,351	192,140
Total Funding Sources	0	356,330	500,000	383,576	396,503	409,430	422,357	435,284	511,000	461,138	474,065	2,045,840	4,349,685
Balance	0	70,330	0	38,576	63,503	129,430	410,857	19,284	0	262,138	211,065	301,840	1,205,185

CITY OF LEESBURG
CAPITAL IMPROVEMENT PLAN
FISCAL YEARS 2003 - 2013

Fund: Wastewater

<u>Project Description</u>	<u>Fiscal Year</u> <u>2002-03</u>	<u>Fiscal Year</u> <u>2003-04</u>	<u>Fiscal Year</u> <u>2004-05</u>	<u>Fiscal Year</u> <u>2005-06</u>	<u>Fiscal Year</u> <u>2006-07</u>	<u>Fiscal Year</u> <u>2007-08</u>	<u>Fiscal Year</u> <u>2008-09</u>	<u>Fiscal Year</u> <u>2009-10</u>	<u>Fiscal Year</u> <u>2010-11</u>	<u>Fiscal Year</u> <u>2011-12</u>	<u>Fiscal Year</u> <u>2012-13</u>	<u>Five Year</u> <u>Total</u>	<u>Ten Year</u> <u>Total</u>
Flow measuring devices	17,034	180,000	180,000	180,000	180,000	0	0	0	0	0	0	720,000	720,000
Collecting sewers	3,064,226											0	0
Lift station rehabs/replacements	0	400,000	400,000	400,000	700,000	250,000	250,000	250,000	250,000	250,000	250,000	2,150,000	3,400,000
Manhole rehabs/line repairs		250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	1,250,000	2,500,000
Line extensions/new service areas	0	220,000	100,000	100,000	100,000	750,000	750,000	750,000	750,000	750,000	722,200	1,270,000	4,992,200
Inflow and infiltration study			350,000	350,000								700,000	700,000
Gravity sewer line rehabs/replmt.				750,000	1,750,000	250,000	250,000	250,000	250,000	250,000	250,000	2,750,000	4,000,000
Lift station control panel repl.	47,700	425,000	30,000	35,000	40,000	50,000	50,000	50,000	50,000	50,000	50,000	580,000	830,000
Lift station SCADA panels	663,000	150,000	150,000	140,000								440,000	440,000
Vehicles and equipment	171,000	88,000	95,000	245,000	95,000	161,000	166,000	171,000	176,000	181,000	186,000	684,000	1,564,000
Treatment and disposal plant	503,808		25,000	30,000		250,000	500,000	750,000	1,000,000	1,250,000	1,500,000	305,000	5,305,000
Canal Street plant rehab	750,000	1,000,000	3,000,000	2,000,000								6,000,000	6,000,000
Reuse system (moved to Water)	2,008,808											0	0
Land	370,000	300,000										300,000	300,000
Fund Total	7,595,576	3,013,000	4,580,000	4,480,000	3,115,000	1,961,000	2,216,000	2,471,000	2,726,000	2,981,000	3,208,200	17,149,000	30,751,200

Funding Source

Utility Revenue	0	300,000				439,833	458,118	476,403	494,688	512,973	531,258	739,833	3,213,273
Sales Tax												0	0
Customer Contribution						20,935	23,258	25,582	27,906	30,230	32,554	81,433	160,466
Depreciation	2,132,576	943,000	555,000	710,000	565,000	1,375,438	1,382,926	1,390,414	1,397,902	1,656,963	1,718,407	4,148,438	11,695,050
Impact Fees	530,000	827,700	752,000	1,270,000	100,000	798,758	822,721	847,403	872,825	899,010	925,980	3,748,458	8,116,397
Federal Grant												0	0
State Grant												0	0
Other Grants	200,000											0	0
Debt Proceeds	4,733,000	942,300	3,273,000	2,500,000	2,450,000							9,165,300	9,165,300
Utility Transfer												0	0
Other: (specify)												0	0

Total Funding Sources	7,595,576	3,013,000	4,580,000	4,480,000	3,115,000	2,634,964	2,687,023	2,739,802	2,793,321	3,099,176	3,208,200	17,822,964	32,350,486
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Balance	0	0	0	0	0	673,964	471,023	268,802	67,321	118,176	0	673,964	1,599,286
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CITY OF LEESBURG
CAPITAL IMPROVEMENT PLAN
FISCAL YEARS 2003 - 2013

Fund: Water

<u>Project Description</u>	<u>Fiscal Year</u> <u>2002-03</u>	<u>Fiscal Year</u> <u>2003-04</u>	<u>Fiscal Year</u> <u>2004-05</u>	<u>Fiscal Year</u> <u>2005-06</u>	<u>Fiscal Year</u> <u>2006-07</u>	<u>Fiscal Year</u> <u>2007-08</u>	<u>Fiscal Year</u> <u>2008-09</u>	<u>Fiscal Year</u> <u>2009-10</u>	<u>Fiscal Year</u> <u>2010-11</u>	<u>Fiscal Year</u> <u>2011-12</u>	<u>Fiscal Year</u> <u>2012-13</u>	<u>Five Year</u> <u>Total</u>	<u>Ten Year</u> <u>Total</u>
Meters	186,389	160,000	160,000	160,000	160,000	243,000	250,000	258,000	266,000	274,000	282,000	883,000	2,213,000
Mains												0	0
General Construction/Relocation	487,175	900,000	450,000	970,000	550,000	671,000	671,000	705,000	740,000	777,000	816,000	3,541,000	7,250,000
Replacement	287,294	900,000	0	180,000	100,000	53,500	79,000	67,000	50,000	34,000	50,000	1,233,500	1,513,500
US 27 SW Main Extension	600,000	250,000	800,000	150,000	150,000	0	0	0	0	0	0	1,350,000	1,350,000
CR 470/Turnpike Design	50,000											0	0
Reuse System												0	0
Transmission Main (US 27)	0	200,000	0	0	0	0	0	0	0	0	0	200,000	200,000
Other equipment	104,406	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	25,000	300,000	565,000
Vehicles and equipment	79,500	35,000	35,000	0	20,000	39,000	41,000	43,000	45,000	47,000	49,000	129,000	354,000
Pump house for airport plant	15,000											0	0
Pumping Station	60,000											0	0
System wide improvements	0	1,305,000	60,000	260,000	265,000	100,000	100,000	100,000	100,000	100,000	100,000	1,990,000	2,490,000
New Well - Highland Lakes	290,000	0	0	0	0	0	0	0	0	0	0	0	0
New Well - Royal Highlands	300,000	0	0	0	0	0	0	0	0	0	0	0	0
Royal Highlands Central A/C unit	3,900											0	0
New Wells (3) - SW Wellfield	0	0	0	1,000,000	0	0	0	0	0	0	0	1,000,000	1,000,000
New Plant - SW Regional	757,433	0	0	0	2,000,000	0	0	0	0	0	0	2,000,000	2,000,000
Services	48,387	50,806	53,346	56,013	58,813	61,166	63,612	63,612	66,157	66,157	66,157	280,144	605,838
Fund Total	3,269,484	3,860,806	1,618,346	2,836,013	3,363,813	1,227,666	1,264,612	1,296,612	1,327,157	1,358,157	1,388,157	12,906,644	19,541,338

Funding Source

Utility Revenue	1,717,175	963,806	563,346	2,061,013	638,813	373,936	384,421	394,905	405,389	415,874	426,358	4,600,914	6,627,861
Sales Tax	0	0	0	0	0	0	0	0	0	0	0	0	0
Customer Contribution	150,170	147,000	100,000	125,000	130,000	106,963	110,426	113,889	117,352	120,815	124,278	608,963	1,195,723
Depreciation	644,706	2,300,000	155,000	500,000	445,000	667,555	685,346	703,138	720,929	738,721	756,512	4,067,555	7,672,201
Impact Fees	707,433	250,000	800,000	150,000	2,150,000	219,337	225,917	232,695	239,676	246,866	254,272	3,569,337	4,768,764
Federal Grant	0	0	0	0	0	0	0	0	0	0	0	0	0
State Grant	0	0	0	0	0	0	0	0	0	0	0	0	0
County Grant	0	200,000	0	0	0	0	0	0	0	0	0	200,000	200,000
Debt Proceeds	0	0	0	0	0	0	0	0	0	0	0	0	0
Utility Transfer	0	0	0	0	0	0	0	0	0	0	0	0	0
Other: Potable Water	50,000	0	0	0	0	0	0	0	0	0	0	0	0
Total Funding Sources	3,269,484	3,860,806	1,618,346	2,836,013	3,363,813	1,367,792	1,406,111	1,444,627	1,483,346	1,522,275	1,561,420	13,046,770	20,464,549
Balance	0	0	0	0	0	140,126	141,498	148,015	156,190	164,119	173,263	140,126	923,211

	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	Five Year Total	Ten Year Total
Depreciation												
Electric	2,275,154	2,350,655	2,426,156	2,501,656	2,577,157	2,652,657	2,728,158	2,803,658	2,879,159	2,954,660	12,130,778	26,149,070
Gas	291,070	302,074	313,078	324,082	335,086	346,090	357,094	368,098	379,102	390,106	1,565,388	3,405,878
Water	596,389	614,181	631,972	649,763	667,555	685,346	703,138	720,929	738,721	756,512	3,159,860	6,764,506
WWT	1,356,157	1,352,974	1,360,462	1,367,950	1,375,438	1,382,926	1,390,414	1,397,902	1,656,963	1,718,407	6,812,981	14,359,593
Comm	186,268	214,121	241,974	269,826	297,679	325,531	353,384	381,236	409,089	436,941	1,209,868	3,116,049
Solid Waste	144,536	154,314	162,700	171,086	179,473	187,859	196,245	204,631	213,018	221,404	812,109	1,835,266
	<u>4,849,574</u>	<u>4,988,318</u>	<u>5,136,341</u>	<u>5,284,364</u>	<u>5,432,387</u>	<u>5,580,410</u>	<u>5,728,432</u>	<u>5,876,455</u>	<u>6,276,051</u>	<u>6,478,031</u>	<u>25,690,984</u>	<u>55,630,364</u>

Impact / Service Fees

Stormwater	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	3,000,000	6,000,000
Water	194,878	200,725	206,746	212,949	219,337	225,917	232,695	239,676	246,866	254,272	1,034,636	2,234,062
WWT	709,687	730,977	752,906	775,494	798,758	822,721	847,403	872,825	899,010	925,980	3,767,822	8,135,761
	<u>1,504,565</u>	<u>1,531,702</u>	<u>1,559,653</u>	<u>1,588,442</u>	<u>1,618,096</u>	<u>1,648,639</u>	<u>1,680,098</u>	<u>1,712,501</u>	<u>1,745,876</u>	<u>1,780,252</u>	<u>7,802,458</u>	<u>16,369,823</u>

Revenue

Electric	34,853,700	35,415,575	35,977,450	36,539,324	37,101,199	37,663,074	38,224,949	38,786,824	39,348,699	39,910,574	179,887,248	373,821,368
Gas	5,308,113	5,109,572	4,911,032	4,712,491	4,513,950	4,315,409	4,116,869	3,918,328	3,719,787	3,521,247	24,555,158	44,146,798
Water	4,228,297	4,205,591	4,581,850	4,543,148	4,674,203	4,805,257	4,936,312	5,067,367	5,198,422	5,329,476	22,233,088	47,569,923
WWT	4,557,941	5,056,715	5,570,570	5,269,345	5,497,909	5,726,473	5,955,037	6,183,601	6,412,165	6,640,729	25,952,481	56,870,486
Comm	331,481	379,882	428,283	476,685	525,086	573,487	621,888	670,289	718,690	767,091	2,141,417	5,492,861
Solid Waste	2,647,429	2,704,189	2,760,949	2,817,709	2,874,469	2,931,229	2,987,989	3,044,749	3,101,509	3,158,269	13,804,743	29,028,489
	<u>51,926,960</u>	<u>52,871,525</u>	<u>54,230,133</u>	<u>54,358,702</u>	<u>55,186,816</u>	<u>56,014,930</u>	<u>56,843,044</u>	<u>57,671,158</u>	<u>58,499,272</u>	<u>59,327,386</u>	<u>268,574,136</u>	<u>556,929,925</u>

Transfers for Operating Expenses

Electric	2,788,296	2,833,246	2,878,196	2,923,146	2,968,096	3,013,046	3,057,996	3,102,946	3,147,896	3,192,846	14,390,980	29,905,709
Gas	424,649	408,766	392,883	376,999	361,116	345,233	329,349	313,466	297,583	281,700	1,964,413	3,531,744
Water	338,264	336,447	366,548	363,452	373,936	384,421	394,905	405,389	415,874	426,358	1,778,647	3,805,594
WWT	364,635	404,537	445,646	421,548	439,833	458,118	476,403	494,688	512,973	531,258	2,076,198	4,549,639
Comm	26,519	30,391	34,263	38,135	42,007	45,879	49,751	53,623	57,495	61,367	171,313	439,429
Solid Waste	211,794	216,335	220,876	225,417	229,958	234,498	239,039	243,580	248,121	252,662	1,104,379	2,322,279
	<u>4,154,157</u>	<u>4,229,722</u>	<u>4,338,411</u>	<u>4,348,696</u>	<u>4,414,945</u>	<u>4,481,194</u>	<u>4,547,444</u>	<u>4,613,693</u>	<u>4,679,942</u>	<u>4,746,191</u>	<u>21,485,931</u>	<u>44,554,394</u>

Current Revenue Available for Capital

Electric	2,788,296	2,833,246	2,878,196	2,923,146	2,968,096	3,013,046	3,057,996	3,102,946	3,147,896	3,192,846	14,390,980	29,905,709
Gas	424,649	408,766	392,883	376,999	361,116	345,233	329,349	313,466	297,583	281,700	1,964,413	3,531,744
Water	338,264	336,447	366,548	363,452	373,936	384,421	394,905	405,389	415,874	426,358	1,778,647	3,805,594
WWT	364,635	404,537	445,646	421,548	439,833	458,118	476,403	494,688	512,973	531,258	2,076,198	4,549,639
Comm	26,519	30,391	34,263	38,135	42,007	45,879	49,751	53,623	57,495	61,367	171,313	439,429
Solid Waste	211,794	216,335	220,876	225,417	229,958	234,498	239,039	243,580	248,121	252,662	1,104,379	2,322,279
Total	<u>4,154,157</u>	<u>4,229,722</u>	<u>4,338,411</u>	<u>4,348,696</u>	<u>4,414,945</u>	<u>4,481,194</u>	<u>4,547,444</u>	<u>4,613,693</u>	<u>4,679,942</u>	<u>4,746,191</u>	<u>21,485,931</u>	<u>44,554,394</u>

Customer Contribution

Electric	208,979	222,587	236,195	249,803	263,411	277,019	290,627	304,235	317,843	331,450	1,180,976	2,702,149
Gas	0	0	0	0	0	0	0	0	0	0	0	0
Water	93,112	96,575	100,038	103,501	106,963	110,426	113,889	117,352	120,815	124,278	500,189	1,086,948
WWT	11,639	13,963	16,287	18,611	20,935	23,258	25,582	27,906	30,230	32,554	81,433	220,965
	<u>313,730</u>	<u>333,125</u>	<u>352,520</u>	<u>371,914</u>	<u>391,309</u>	<u>410,704</u>	<u>430,098</u>	<u>449,493</u>	<u>468,887</u>	<u>488,282</u>	<u>1,762,598</u>	<u>4,010,062</u>

Sales Tax	1,383,387	1,443,102	1,502,817	1,562,532	1,622,247	1,681,962	1,741,678	1,801,393	1,861,108	1,920,823	7,514,086	16,521,049
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Total Available for Capital Projects

	<u>12,205,413</u>	<u>12,525,969</u>	<u>12,889,741</u>	<u>13,155,949</u>	<u>13,478,984</u>	<u>13,802,909</u>	<u>14,127,750</u>	<u>14,453,534</u>	<u>15,031,864</u>	<u>15,413,579</u>	<u>64,256,057</u>	<u>137,085,692</u>
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